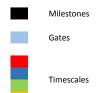
Appendix A - Officers Mess High Level Project Plan

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Task Name	Start	Completion	м	AN			ONDJ	FMAM		J J A S O N	D J	FMA		JAS	ONDJ	FMA	
RCC Project Framework (for Design Team appointment)																	
Stage 1 - Project Initialisation																	
Business Justification	Mar-18	May-20															
Delivery Strategy	Mar-18	Jul-18															
Competitive Procurement	Aug-18	Oct-18															
Stage 2 - Project Definition and Planning																	
Project Start-Up and Governance	Mar-18	Apr-18															
Scope, Deliverables Risk and Budget	Apr-18	May-20															
Project Management Plan	Mar-18	Apr-18															
Stage 3- Project Execution and Control																	
Initiate, Implement and Review Works	Dec-18	Nov-19															
Change Control and Risk Review	Feb-19	Nov-19															
Project Delivery and Reporting	Dec-18	Nov-19															
Stage 4 - Project Close	lun 20	hur 20															
Project Closure Commercial Closure	Jun-20	Jun-20 N/A															
Lessons Learned	N/A Jun-20	Jul-20															
Lessons Learned	Juli-20	Jui-20															
Project Delivery																	
<u>Hojeet belivery</u>																	
Authority to proceed	Mar-18	Mar-18															
Phase 1																	
Initial Site Valuation	Mar-18	Mar-18															
Milestone 1 : Site Value Approval	Α	pr-19															
Phase 2																	
Site Investigations and Risk Mitigation																	
Due Diligence	Apr-18	May-18															
Environmental Surveys	Apr-18	May-19															
Masterplanning	Feb-18	Apr-18			_												
Public Engagement	May-18	Jun-18	-		e 2				e 3		e 4		еS				
Initial Feasibility Study	Apr-18	Jun-18			Gat				Gate 3		Gate 4		Gate 5				
Milestone 2: Feasibility Study Approved	J	ul-18			-				-								
Phase 3																	
Appointment of the Design Consultant & Design																	
Development Development of Design Brief and Design Package	Apr-18	Jun-18			-												
Development of Docs and EU Procurement Queries	Apr-18 Apr-18	Jul-18															
Issue Design Package and Tender Period	Aug-18	Oct-18			_												
Review Tenders	Nov-18	Nov-18															
Appoint and Design Development	Dec-18	Nov-19															
Confirmation of Feasibility Study	Dec-18	Jan-19															
Design Development	Dec-18	Nov-19															
50% Design Development	Dec-18	May-19															
Milestone 3: Approval of 50% Design		un-19															
Public Engagement	Apr-19	May-19															
Planning Application & Review Period	Jun-19	Oct 2019															
Develop Tender Documentation including EU notices	Apr-19	Oct 2019															
100 Design and Pretender Estimate	Oct 2019	Nov-19															
Milestone 4: Approval of Pretender Estimate		ec-19															
Phase 4																	
Appointment of the Development Contractor																	
Report to Cabinet/Council for funds	Dec-19	Dec-19															
Issue Tender Documents & Tender period	Dec-19	Feb 2019															
Tender Evaluation	Mar-10	May-20															
Second Site Valuation	May-20	May-20												_			
Milestone 5: Approval to Proceed		un-20												1			
Cabinet/ Council Approval if required	Jun-20	Jun-20															
Appoint Contractor and delivery	Jun-20	Jun-23													Consti	ruction underw	ay - Jun 2
Phase 5 - Marketing	F 1 5515																
Soft Market Testing	Feb 2019	May-20													hing weather	nd of read	tion
Formal Marketing	Jun-20	Jun-23												Marke	ung until thé e	nd of construct	ion and b
			No	tes													
			140														

Notes RCC Project Framework covers appointment and delivery of design team only



2021 J J A S O N D

un 2023

nd beyond if necessary